## **Inverclyde Integration Joint Board**

# Monday 4 November 2019 at 2pm

**Present**: Councillors J Clocherty, L Quinn, L Rebecchi and E Robertson, Mr S Carr, Mr A Cowan and Ms D McErlean, Dr H MacDonald, Dr D McCormick, Dr C Jones, Ms L Long, Ms L Aird, Ms G Eardley, Mr H MacLeod, Ms C Elliott, Ms H Davis (for Ms C Boyd) and Mr S McLachlan.

Chair: Councillor Clocherty presided.

**In attendance**: Head of Strategy & Support Services, Head of Health & Community Care, Ms A Howard, Service Manager (Criminal Justice), Mr A Brown, Service Manager (Assessment and Care), Ms A Wardlaw, Community Justice Lead Officer, Ms V Pollock (for Head of Legal & Property Services) and Ms S Lang (Legal & Property Services).

## 85 Apologies, Substitutions and Declarations of Interest

Apologies for absence were intimated on behalf of Dr D Lyons, Ms C Boyd (with Ms H Davis acting as proxy), Ms S McAlees and Ms D McCrone.

Declarations of interest were intimated as follows:

Agenda Item 13 (Winter Plan 2019/20) - Mr S Carr.

Agenda Item 15 (Inverclyde Community Justice Partnership Annual Report 2018-2019) – Councillor E Robertson and Mr S Carr.

## 86 Non-Voting Membership of the Integration Joint Board

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership advising the Integration Joint Board of a change in its non-voting membership arrangements.

## Decided:

- (1) that the resignation of Mr Bill Clements as the third sector representative non-voting member of the Inverclyde Integration Joint Board be noted;
- (2) that agreement be given to the appointment of Ms Charlene Elliott as the third sector representative non-voting member of the Inverclyde Integration Joint Board; and
- (3) that it be noted that Mr Bill Clements had been confirmed as the proxy member for Ms Charlene Elliott for meetings of the Integration Joint Board.

## 87 Dementia Update

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There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership providing an update in relation to dementia work within Inverclyde.

The Board heard a presentation by Lynne Flannigan, Improvement Adviser with a focus on dementia, for Health Care Improvement Scotland on the whole system approach to the dementia care co-ordination pathway, together with a video on the stakeholder event held on 27 September which involved people living with dementia, carers and representatives from local and national organisations with the aim of providing an opportunity to reflect on the successes to date and to agree priorities in moving forward.

#### Decided:

- (1) that it be noted that Inverclyde HSCP had been identified as a national test site for developing dementia care co-ordination;
- (2) that the appointment of an Improvement Adviser for 24 months, resourced from IHub, to progress this work in Inverciyee be noted;
- (3) that it be noted that further update reports would be submitted on a six monthly basis; and
- (4) that it be agreed that the future use of the Earmarked Reserve be linked to the test of change activity associated with the new care co-ordination work.

# 88 Scheme of Delegation to Officers

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There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership seeking approval to adopt a Scheme of Delegation setting out powers delegated to officers.

#### Decided:

- (1) that agreement be given to adopt the Scheme of Delegation to Officers as detailed in Appendix 1 to the report;
- (2) that delegated authority be granted to the Standards Officer to make minor administrative changes to the Scheme of Delegation to Officers as required from time to time in response to legislative changes and operational requirements;
- (3) that it be noted that the Scheme of Delegation to Officers would be reviewed every three years; and
- (4) that it be noted that the approved Scheme of Delegation to Officers would be published alongside the Integration Joint Board's Standing Orders to provide an open and transparent set of decision-making rules and procedures.

# 89 Minute of Meeting of Inverciyde Integration Joint Board of 10 September 2019

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There was submitted the minute of the Inverclyde Integration Joint Board of 10 September 2019.

Decided: that the minute be agreed.

## 90 Rolling Action List

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There was submitted a rolling action list of items arising from previous decisions of the Integration Joint Board.

### Decided:

- (1) that the rolling action list be noted; and
- (2) that future rolling action lists include commentary as appropriate.

## 91 Financial Monitoring Report 2018/19 – Period to 31 August 2019, Period 5

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There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership on the Revenue and Capital budgets, other Income Streams and Earmarked Reserves position for the current year as at Period 5 to 31 August 2019, together with Appendix 10, issued separately, on the 2020/21 initial savings proposals.

# Decided:

- (1) that the current Period 5 forecast position for 2019/20 and the Period 5 detailed report contained in Appendices 1 to 3 be noted:
- (2) that the proposed budget realignments and virements set out in Appendix 4 be

approved and that Officers be authorised to issue revised Directions to the Council and/or Health Board as required on the basis of the revised figures set out in Appendix 5:

- (3) that the planned use of the Transformation Fund as detailed in Appendix 6 be approved;
- (4) that a report be submitted to the Board on the use of the Transformation Fund in the previous year and the impact of the funding;
- (5) that the planned use of the Integrated Care Fund and Delayed Discharge monies set out in Appendix 7 be noted;
- (6) that the current Capital position set out in Appendix 8 be noted;
- (7) that the current Earmarked and Un-Earmarked Reserves position as set out in Appendix 9 be noted;
- (8) that approval be given to the proposed change of use of the Dementia Friendly Inverciyde Earmarked Reserve;
- (9) that approval be given to the proposed Mental Health Strategy financial framework to support the implementation of the five year Adult Mental Health Strategy;
- (10) that the 2020/21 savings proposals and public consultation process be noted; and
- (11) that approval be given to the budget adjustments detailed in Appendix 10 in the light of ongoing Council proposals for the inclusion of a new Learning Disability Hub within its 2020/23 Capital Programme, as part of the March 2020 budget approval.

## 92 Whole Systems Approach

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership advising the Board of new Scottish Government funding to support local authorities with the reinvigoration and extension of the Whole Systems Approach (WSA) to youth offending and outlining the spending proposal in relation to the 2018/19 and 2019/20 funding.

#### Decided:

- (1) that the content of the report be noted;
- (2) that the development of services to provide interventions to vulnerable and highrisk young people up to the age of 21, or 26 if care-experienced, be endorsed; and
- (3) that development and implementation of a consistent model of risk assessment and management for vulnerable high-risk young people be endorsed.

# 93 Inverclyde HSCP Market Facilitation and Commissioning Plan Update 2019-2024

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership seeking approval to publish the updated Market Facilitation and Commissioning Plan 2019-2024 and to commence the implementation process for the plan.

#### Decided:

- (1) that approval be given to the updated draft Inverclyde HSCP Market Facilitation and Commissioning Plan covering the period 2019-2024, in line with the new HSCP Strategic Plan 2019-2024; and
- (2) that approval be given to the funding detailed in the report to support commissioning activity and the Market Facilitation and Commissioning Plan.

## 94 Mental Health Strategy and Improvement Programmes

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership providing an update on developments to take forward

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the Mental Health Strategy within Inverclyde and appending the Mental Health Strategic Needs Assessment.

#### Decided:

- (1) that the progress in the delivery of mental health improvement in Inverclyde be noted;
- (2) that the content of, and key evidence within, the Mental Health Strategic Needs Assessment be noted:
- (3) that it be agreed to commission a review of the Mental Health Officers model of service delivery:
- (4) that agreement be given to the investment of Action 15 funding as detailed in Appendix 2;
- (5) that it be agreed that a further update report detailing the outcome of the peer recovery model be submitted to a future meeting of the Integration Joint Board; and
- (6) that a progress report, to include a comparison with the original timescales for the work, be submitted to every meeting of the Integration Joint Board until the end of the current cycle.

# 95 Out-of-Hours Services Review Update

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership providing an update on work to develop an appropriate and sustainable response to Health and Social Care needs outwith standard working hours (evenings, night time, weekends and public holidays).

#### Decided:

- (1) that the work undertaken to date be noted; and
- (2) that a further update report be submitted to the Integration Joint Board in due course.

Mr MacLeod left the meeting at this juncture.

# 96 Memorandum of Understanding between Integration Joint Boards and Independent Hospices

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership advising of the development of a Memorandum of Understanding between Integration Joint Boards and independent hospices, building on the existing national arrangements and representing a wider statement of intent which recognised the statutory role of Integration Joint Boards in commissioning palliative care services.

**Decided:** that it be agreed to adopt the national Memorandum of Understanding between Integration Joint Boards and independent Scottish hospices for local delivery in Inverciyde.

# 97 Winter Plan 2019/20

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership advising of the HSCP preparations for winter pressures in 2019/20 and requesting necessary resources to meet the projected seasonal demands.

Mr Carr declared a financial interest in this item as he had been commissioned as an independent contractor by IHub at Health Improvement Scotland, to research and report on (1) a national and local data review of adults who face severe and multiple

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disadvantage and (2) a national and local review of housing-related delayed discharges. He also formed the view that the nature of his interest and of the item of business did not preclude his continued presence in the meeting or his participation in the decision-making process.

## Decided:

- (1) that the Winter Plan be noted;
- (2) that agreement be given to additional one-off resources from the Transformation Fund to sustain positive performance whilst addressing the seasonal pressures presented by winter; and
- (3) that the ongoing work to identify recurring funding for this be noted.

# 98 Update on Implementation of Primary Care Improvement Plan

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership providing an update on the implementation of the Primary Care Improvement Plan and outlining the challenges to implementation and the steps taken to address these.

## Decided:

- (1) that the progress made in implementing the Primary Care Improvement Plan and associated challenges be noted; and
- (2) that it be agreed that a further update report be submitted to the Board in May 2020.

# 99 Inverclyde Community Justice Partnership Annual Report 2018-2019

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership on the Inverclyde Community Justice Partnership Annual Report 2018-19.

Councillor Robertson declared a financial interest in this item as the result of a remuneration contract with Stepwell Consultancy Ltd which had been engaged to undertake work in connection with Community Justice and she left the meeting prior to its consideration.

Mr Carr declared a financial interest in this item as he had been commissioned as an independent contractor by IHub at Health Improvement Scotland to research and report on (1) a national and local data review of adults who face severe and multiple disadvantage and (2) a national and local review of housing-related delayed discharges. He also formed the view that the nature of his interest and of the item of business did not preclude his continued presence in the meeting or his participation in the decision-making process.

## Decided:

- (1) that the Inverclyde Community Justice Partnership Annual Report 2018-2019 be noted; and
- (2) that it be noted that the Annual Report had been approved by the Inverclyde Alliance Board.

Councillor Robertson returned to the meeting at this juncture.

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## 100 Chief Officer's Report

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There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership providing an update on a number of activities undertaken across the Inverclyde HSCP.

**Decided:** that the report be noted.

It was agreed in terms of Section 50(A)(4) of the Local Government (Scotland) Act 1973 as amended, that the public and press be excluded from the meeting for the following items on the grounds that the business involved the likely disclosure of exempt information as defined in the paragraphs of Part I of Schedule 7(A) of the Act as are set opposite the heading to each item.

Item Paragraph(s)

Reporting by Exception – Governance of HSCP 6 & 9 Commissioned External Organisations

Appendix to Minute of Meeting of Inverclyde Integration 6
Joint Board of 10 September 2019

# 101 Reporting by Exception – Governance of HSCP Commissioned External 101 Organisations

There was submitted a report by the Corporate Director (Chief Officer), Inverclyde Health & Social Care Partnership providing an update on matters relating to the HSCP governance process for externally commissioned Social Care Services.

Decided:

- (1) that the governance report for the period 20 July to 20 September 2019 be noted; and
- (2) that members acknowledge that Officers regard the control mechanisms in place through the governance meetings as sufficiently robust to ensure ongoing quality and safety and the fostering of a commissioning culture of continuous improvement.

# 102 Appendix to Minute of Meeting of Inverclyde Integration Joint Board of 10 102 September 2019

There was submitted appendix to the minute of the Inverclyde Integration Joint Board of 10 September 2019.

**Decided:** that the appendix to the minute be agreed.